Access to Credit for Family Business Ventures in Nigeria: Challenges and Solutions

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Abstract

This investigation reviews the family business challenges in Nigeria of credit availability and identifies potential solutions to improve financing of family business ventures. Family firms are also a major component of the private sector in Nigeria and play a key role in the Gross Domestic Product of Nigeria. Nevertheless, these activities are challenged by various difficulties in obtaining and enjoying formal credit, restricting their economic potential and economic output. By way of a systematic review of the literature and the current market environment, this research conceptualizes the major roadblocks to credit access and recommends actionable remedies to the problems. Results indicate that only a cocktail of policy interventions, financial innovation and capacity building is likely to substantially enhance the provision of access to credit for family enterprises in Nigeria.

Keywords: Family business, credit facilities, business finance, Nigeria, policy reforms

Introduction

Family businesses, enterprises controlled and often co-owned by multiple members of a family, represent a large proportion of the small and medium-sized enterprises (SMEs) in Nigeria. They are critically important for helping to generate national GDP, provide jobs, and promote innovation. Family firms are the engine of Nigeria's private sector, responsible for more than 70% of all companies in the country (Adisa et al., 2024). These enterprises are central to employ generation, alleviating poverty, and economic growth. Despite their significance, family businesses in Nigeria face substantial challenges in accessing formal credit facilities, which hampers their growth potential and ability to compete effectively in both domestic and international markets.

Family enterprises play an important role in the Nigerian economic scene, being the structure through which Small and Medium Enterprises (SMEs) operate. Small and Medium Enterprises (SME) Development Agency of Nigeria (SMEDAN, 2022) reported that SMEs are responsible for ~49% of the GDP of Nigeria and provide ~84% of total employment. Much of this mix consists

of family businesses, especially within the agricultural, trade and manufacturing industries (Ogujiuba, Fadila, &Stiegler, 2021). Not only do these businesses make a living, but they also help safeguard cultural values and rituals. Family firms represent a substantial proportion of economic activity in Nigeria, mostly trade, agriculture and services. According to the Global Family Business Index (2023), family enterprises make up between 60% and 70% of GDP in many African countries. These businesses also provide cultural continuity and social stability.

However, family businesses often rely on informal sources of capital such as friends, personal savings, and rotating savings groups. The scarcity of this funding is an issue that restricts their potential for long run expansion and innovation. Despite, the financial sector in Nigeria has undergone major changes in recent times, and there have been many reforms to ensure better financial inclusion and credit access. Nevertheless, family businesses are still disproportionately disadvantaged with respect to obtaining structured finance.

Additionally, family companies also suffer similar structural and institutional constraints that prevent their expansion. Evidence-based research shows that Nigerian SMEs are largely operating informally, often not registered in business, keeping track of finance records, or having good governance structures (Oluwaseun&Adeyemi, 2020). This informality poses problems when it comes to credit access, as credit providers need to be provided with verifiable financial and operational information in order to assess credit worthiness.

Similarly, Nigeria's financial system has in the past been to the advantage of companies and public sector works, whereas smaller businesses have been marginalized (Acha, 2023). Although schemes for SMEs, including Agricultural Credit Guarantee Scheme Fund (ACGSF) and Bank of Industry (BOI), are in place to assist SMEs, their effect on family enterprises is small because of bureaucratic impediments and lack of funding.

Again, cultural dynamics further complicate the picture. Family firms are traditionally inclined toward valuing kin over creating professionalism, and as such may deter organizational effectiveness and at the same time make them less attractive to outsiders (Egbuna&Agbola, 2022). Gender roles also influence this issue, with women-led family firms subjected to higher levels of credit barriers (i.e., higher obstacles and limitations) in obtaining financing because of discriminatory loan practices as experienced in financial intermediary institutions (Adetunji, Olayemi,&Fatima, 2022).

Statement of the Problem

When compared globally, Nigerian family businesses are found to represent a special set of challenges. For instance, while family enterprises in advanced economies benefit from robust credit reporting systems and tailored financial instruments, their Nigerian counterparts often contend with systemic corruption and macroeconomic instability (World Bank, 2022). In spite of their relevance, many family-owned businesses are unable to gain access to the financial capital the business needs to grow the business or to innovate/grow the business. Therefore, there is an

urgent need for a more supportive financial and regulatory environment in order to make these disparities manageable and maximize family business potential. As such, the aim of the current research paper is to thoroughly review and discuss these issues and Proposes actionable solutions to ensure access to credit for family businesses in Nigeria.

Research Objectives

This study is carried out to examine the challenges face by family businesses in accessing credit and proposes actionable solutions to enhance credit access for family businesses in Nigeria. Specifically, the study was conducted to:

- 1. Identify and analyze the key challenges faced by family businesses in Nigeria in accessing credit facilities.
- 2. Evaluate the current regulatory framework and its impact on credit access for family businesses.
- 3. Examine the role of financial institutions in facilitating or hindering credit access.
- 4. Propose practical solutions for improving credit access for family businesses.

Literature Review

Theoretical Framework

The theoretical basis of this research is based on a number of important theories of finance and economics. Nevertheless, Pecking order theory and financial intermediation theory were used in this study.

Pecking Order Theory

The Pecking Order Theory (Myers and Majluf, 1984) assumes that organizations usually "favour internal financing over external debt or equity. This theory is particularly of interest when discussing family businesses in Nigeria, as internal sources of finance frequently constitute the main financing asset because of the lack of access to external financing.

Financial Intermediation Theory

The financial intermediation hypothesis, defined by Diamond (1984), describes how financial intermediaries participate in the balancing of information asymmetry and transaction cost. This framework also serves as an aid to the understanding of the hurdles Nigerian family businesses encounter when building relationships with formal financial institutions for easy credit acquisition.

Review of Empirical Studies

Recent empirical work has drawn attention to the following aspects of family business credit access in Nigeria and are summarized as follows:

Credit Constraints and Business Performance

In a study by Okonkwo and Ahmed (2023), 73% of family businesses in Nigeria reported credit shortage being a major constraint to their expansion. Their analysis of a survey of 450 family enterprises in six geopolitical regions found that enterprises with access to credit performed with faster growth and operational outcome.

Informal Finance and Family Businesses

Similarly, a study by Ibrahim et al. (2024) sought to identify whether informal financial channels are heavily relied upon by Nigerian family businesses. That, according to the research, in the region of 65% family firms use informal lending groups because they have difficulties accessing formal credit providers.

Methodology

Research Design

This study employs a descriptive approach, using qualitative data analysis to provide a comprehensive understanding of credit access challenges and potential solutions. Representative documents of family businesses from the six geopolitical zones in Nigeria were searched.

Data Collection and Analysis

The research utilizes different data sources to obtain an in-depth interview with financial institution representatives, analyze regulatory documents and policy frameworks as well as review of existing academic literature and industry reports

Results and Analysis

Challenges Facing Family Businesses in Accessing Credit

The paper showed that the following barriers are obstacles to the family businesses access to credit for successful operation:

1. Collateral Requirements

A key obstacle to the access to credit lies in the tight collateral control of the financial institutions. Family businesses typically do not have enough collateral, i.e., titled real estate or multi-property assets, to obtain loans from typical banks. In Nigeria, land use problems exacerbate the valuation and disclosure of collateral. Based on research by Adeleke and Thompson (2024), there is high incidences of family business in Nigeria without adequate collateral to qualify for traditional loans (about 82%. Traditional banks typically require fixed assets such as land or buildings as collateral,

which many family businesses do not possess or are unwilling to pledge due to their familial nature.

2. Information Asymmetry

Family businesses are frequently characterized by difficulties in sustaining accurate financial records and documentation, resulting in information imbalance between lenders and borrowers. This challenge is often compounded by:

- Limited financial literacy among business owners.
- Informal business practices.
- Inadequate accounting systems.
- Lack of credit history.

3. Regulatory Environment

The credit access framework for regulating credit in Nigeria presents a number of challenges:

- Complex documentation requirements.
- Time-consuming approval processes.
- High compliance costs.
- Multiple regulatory overlaps.
- 4. High Interest Rates and Cost of Borrowing

Nigerian family businesses are subject to interest rates that are far too high (20% to 35% per annum). Additional costs include:

- Processing fees.
- Insurance requirements.
- Administrative charges.
- Monitoring fees.

Current Credit Access Landscape

Credit access continues to be a persistent challenge for family businesses for a variety of reasons, which can be classified into systemic, institutional, and socio-cultural aspects. These challenges are grouped as follows:

Formal Financial Sector

Commercial Banks

Commercial banks are the main formal credit provider in Nigeria, but their credit policies do usually not include family businesses because of:

- Risk assessment methods that disadvantage small enterprises.
- Focus on large corporate clients.
- Limited understanding of family business dynamics.

Microfinance Institutions

While microfinance institutions offer more accessible credit options, they face limitations in:.

- Loan size restrictions.
- Geographic coverage.
- Resource constraints.

Government Initiatives

Development Finance Institutions

The Nigerian government has created several development finance institutions for the local entrepreneurs to be supported, such as:

- Bank of Industry (BOI)
- Development Bank of Nigeria (DBN)

Nigeria Incentive-Based Risk-Sharing System for Agriculture Lending (NIRSAL).

Policy Interventions

Recent policy interventions include: Recent policy interventions include:

- The Micro, Small and Medium Enterprises Development Fund.
- Anchor Borrowers Programme.
- COVID-19 Intervention Funds.

The Way Forward (Possible Solutions)

Policy Recommendations

Regulatory Reforms

- 1. Streamline documentation requirements for family businesses
- 2. Implement risk-sharing mechanisms
- 3. Develop specialized credit assessment frameworks
- 4. Enhance regulatory coordination

Financial Innovation

- 1. Promote alternative credit scoring methods
- 2. Encourage financial technology solutions
- 3. Develop tailored financial products for family businesses

Institutional Solutions

Capacity Building

- 1. Financial literacy programs for family business owners.
- 2. Technical assistance in business planning.
- 3. Support for proper record-keeping.
- 4. Training in corporate governance.

Financial Institution Reforms

1. Development of specialized family business units.

- 2. Enhanced risk assessment methodologies.
- 3. Improved relationship management approaches.
- 4. Flexible collateral requirements.

Technology-Based Solutions

Digital Financial Services

- 1. Mobile banking solutions.
- 2. Digital payment systems.
- 3. Online lending platforms.
- 4. Blockchain-based credit scoring.

Financial Technology Integration

- 1. Alternative data for credit scoring.
- 2. Automated loan processing.
- 3. Digital documentation management.
- 4. Real-time monitoring systems.

Implementation Framework

Short-term Actions

- 1. Establishment of specialized family business support units.
- 2. Launch of financial literacy programs.
- 3. Introduction of digital loan application platforms.
- 4. Development of alternative credit assessment methods.

Medium-term Actions

- 1. Regulatory reforms implementation.
- 2. Technology infrastructure development.
- 3. Capacity building programs.
- 4. Financial product innovation.

Long-term Actions

- 1. Comprehensive policy framework development.
- 2. Institutional capacity enhancement.
- 3. Market infrastructure improvement.
- 4. Sustainable financing mechanisms.

Conclusion and Recommendations

Credit acquisition continues to be a major barrier for family operated businesses in Nigeria, as several barriers impede their access to formal finance. Nevertheless, with a mix of policy and institutional reforms and technological advances, these challenges can be tackled effectively. The achievement of the proposed solutions depends on united action by various actors, such as governmental bodies, financial service providers, and family businesses themselves. The sustainable development of family enterprises not only brings profit to their owners, but it also plays a role in economic stability and resilience at a wider level. Tackling the credit accessibility bottleneck of Nigeria's family businesses will help turn them into important engine of inclusive growth.

Thus, from the outcome of the study, the following recommendations are suggested:

- 1. Government should strengthen the Nigerian Collateral Registry as it serves as a step in the right direction to quick financial access to businesses.
- 2. The CBN should regulate interest rates on SME loans to make them more affordable, promoting borrowing among family businesses.
- 3. Digital platforms should be leveraged to mobilize funds for family businesses.
- 4. Microfinance institutions and cooperative societies should offer accessible and low-cost credit to family businesses in Nigeria.
- 5. Government agencies and NGOs should conduct financial education initiatives to equip family business owners with critical skills in financial management.
- 6. Successful entrepreneurs should mentor younger family business owners, providing insights into financial planning and growth strategies.

- 7. The Small and Medium Enterprises Development Agency of Nigeria (SMEDAN) should collaborate with private sector players to build robust credit programs.
- 8. Banks should use technology like mobile banking, AI-driven credit scoring models, and blockchain technologies to revolutionize how family businesses access credit.
- 9. Gender-sensitive policies and support systems should be put in place to mitigate cultural barriers and ensure equitable credit access to family businesses.
- 10. Public-private partnerships should create special-purpose funds targeted at family businesses.

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